











CONNECTED ANNUAL REPORT 2016





COUNTRY DIRECTOR'S MESSAGE







Dear Friend,

I have the privilege to introduce to you ADRA Myanmar's 2016 Annual Report.

During last year, ADRA Myanmar had been blessed with the opportunity to work with an important number of strategic partners who trusted in our work. This is why we were privileged to implement more than twenty projects throughout the country, benefiting over 500,000 people through the commitment, dedication and hard work of our team.

We are aware that we are living in challenging times where natural disasters and hazards seem to be more recurrent. During 2016, Myanmar was hit by heavy monsoonal rains displacing near half a million people from eight States and Regions. Thanks to the generous heart of our partners, we were able to respond to the emergency and contributed to alleviating the suffering of thousands of victims. This coming year we commit ourselves to improve preparation and prevention strategies so that our interventions are relevant and positive to those affected.

In 2016, ADRA Myanmar received from our current partners recognition of our responsible action and appreciation for our work committing new funds for 2017 and beyond.

It has been said that a recipe for real transformation contains ten percent inspiration and ninety percent perspiration. ADRA Myanmar believes in the Transformational Change of people and their communities. We pledge everyday to contribute to the sustainable development of our beneficiaries walking together through this road of change.

We believe that God is the source of our inspiration who gives us the strength and capacity to develop our plans and activities. To Him be the glory for a successful 2016. Furthermore, we recognize and thank our donors and partners which have contributed to making a difference in the lives of thousands of people. To our team, we thank them for their commitment and dedication, and to our beneficiaries who believed in our work and made us part of their development and positive change.

Now, we invite you to enjoy this Annual Report.



, munf blunte Claudio Sandoval

Country Director

WHO WE ARE —

ABOUT ADRA

The **Adventist Development and Relief Agency** or **ADRA** is an international humanitarian non governmental organisation (NGO). With an active presence in over 130 countries, ADRA seeks to improve and promote development to alleviate those living in poverty and disaster. As a representative of the Seventh Day Adventist Church, ADRA is committed to being a literal representation of Jesus and his ministry. ADRA does not discriminate assisting anyone regardless of ethnicity, race, religion, gender or political affiliation.

ABOUT ADRA MYANMAR

ADRA Myanmar is an implementing office of ADRA and a registered and recognised NGO in Myanmar. Established in 1985, ADRA Myanmar has provided development and relief assistance throughout the country. With the head office located in Yangon, ADRA Myanmar works through sub offices to deliver projects to 13 States and Regions within the technical sectors of; sustainable livelihoods, education, health & nutrition and emergency response.

ADRA Myanmar seeks to develop partnerships with rural communities, country authorities, donors and partner offices within the ADRA network. We believe that honest and authentic relationships lead to harmonious partnerships which are based on natural respect and fairness. Within this environment, partnership mobilises demand-driven funds to assist those in need to realise their potential and become active partners of progress.







OUR VALUES

RESPECT we show respect despite differences in race, religion, gender or affiliation

TRANSPARENCY we aim to be transparent through our work

INTEGRITY we demonstrate integrity by our actions

COMPASSION we harbour compassion for those we work alongside

ACCOUNTABILITY we are accountable for the projects we manage and beneficiaries we encounter

OUR GOALS

CULTIVATE Empowering Partnerships

ALLEVIATE and Reduce Poverty

CREATE Sustainable Livelihoods

FACILITATE Community
Development



OUR HISTORY

60 YEARS OF SERVICE | 134 COUNTRIES IMPACTED | 1 ADRA



The 'Seventh Day Adventist Welfare Service' (SAWS) first established in November 1956 by the Seventh Day Adventist church, is created to provide immediate and emergency relief and welfare.

1958-62

SAWS organises a relief shipment of supplies to 22 countries valuing at USD\$485,000 increasing 4 years later to 29 countries valuing at USD\$2.3 million within South America and the Middle East.

1970

SAWS begins to broaden its mission focus from disaster relief to long term programs that would lead to long term development practices.

1985

In January 1985, ADRA commences work in Myanmar with the local Seventh Day Adventist church taking an active part within the Myanmar Health Department establishing what we know today as ADRA Myanmar.

1983

SAWS changes once again to what we know today as the 'Adventist Development and Relief Agency' (ADRA) working in community development, food distribution, institutional development and ongoing disaster relief.

1973

As SAWS work expands, the name is changed to 'Seventh Day Adventist World Service' in order to best reflect the move into community development and not just welfare.

1992

ADRA Myanmar becomes registered with the Ministry of Home Affairs and builds a working relationship with the Ministry of Education Department for Technical Vocational Education (MoE-DTVE).

1997

ADRA becomes one of the leading NGOs in the world.
ADRA International is established in the US and granted General Consultative Status by the Economic and Social Council (ECOSOC) of the United Nations.

2000's

ADRA Myanmar gains an MoU with the Ministry of Health and Ministry of Social Welfare Relief and Resettlement aswell as building a strong working relationship with the Ministry of Agriculture, Livestock and Irrigation.



2016

ADRA Myanmar works in 13 of 14 States and Regions to deliver 24 projects to over 500,000 beneficiaries establishing 4 core sectors; sustainable livelihoods, education, health & nurtrition and emergency response

2008

Cyclone Nargis wreaks havoc across Myanmar causing USD\$10 billion worth in damage. ADRA Myanmar works with international emergency funds to provde support and relief to affected communities.

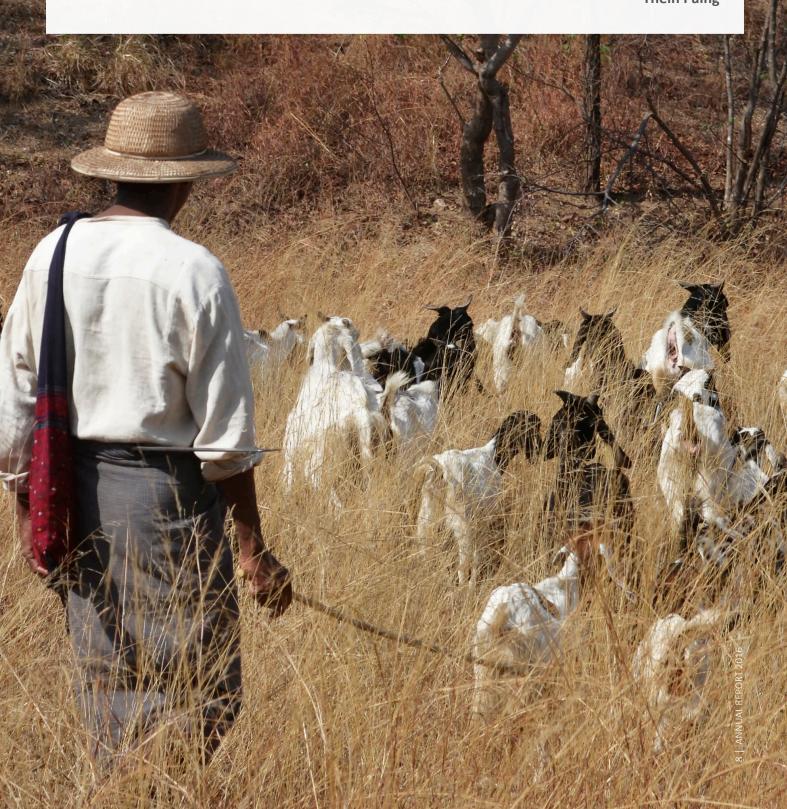




As changes in climate took hold, unable to penetrate the soil, monsoonal rain caused widespread flooding resulting in an inability to rely on rain fed agriculture for famers like Thein Paing in Myanmar's Central Dryzone, an area on the brink of desertification. When the SGRIP 'Sustainable Grazing and Irrigation Pilot Project' was implemented, Thein Paing recieved training in holistic grazing management practices - an innovative approach utilising goats, cows and sheep to contribute to rejuvenating the land by stirring and fertilizing the soil so that water is able to penetrate the surface.

"ADRA help us gain more knowledge and now we feel hopeful that life will get better. I hope that other children in our village will have an opportunity for a better life."

- Thein Paing





SUSTAINABLE LIVELIHOODS

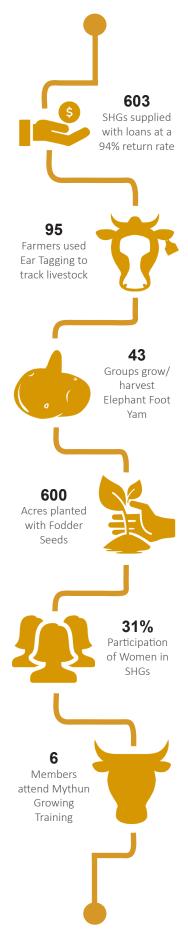
7 PROJECTS | 92,078 BENEFICIARIES | USD\$3.7 MILLION TOTAL BUDGET

The **SUSTAINABLE LIVELIHOODS** sector aims to increase food security, livelihoods and resilience in the Central Dryzone and upland areas of Myanmar by diversifying livelihoods, introducing climate-smart agricultural approaches such as drip irrigation, solar water pumping and conservation agriculture as well as piloting holistic grazing management practices to address land degradation and desertification for those living within the central Dryzone.

In the upland areas, programs are focused on improving natural resource management through land use planning and sloping agricultural land technologies to diversify livelihoods and reduce dependance on rain fed agriculture, improving water resource management, sustainable forest land management and prevention of land degradation through reducing overuse of Swidden agriculture.

ADRA Myanmar's program address's issues of declining erratic rainfall and increase in extreme weather events resulting from climate change. Projects are focused on building technical knowledge and learning to enable future evidence based planning and policy dialogue with the Government of Myanmar, enabling the development of absorptive, adaptive and transformative capacities, knowledge and strategies for sustainable livelihoods.

Project	Donor/s Location	No. of Beneficiaries	Total USD Budget	
ADB IRRIGATION II Irrigation Consultancy II			\$100,000	
DZPD Dry Zone Program Development	- ADRA International - Pakokku, Magway Region	462	\$50,000	
KCB III Youth Mobilisation & Capacity Building in South East	pacity Building in & Ministry of Foreign		\$62,376	
PRICE II Poverty Reduction Initiative Through Community Empowerment Phase II	e Through AusAID		\$450,750	
GRIP Sustainable Grazing - ADRA Australia & AusAlD - Pakokku, Magway Region		3,540	\$142,753	
SURE Sustainable Rural Economic Development Project	- ADRA New Zealand & MFAT - Matupi, Chin State	7,290	\$2,653,248	
WFP CHIN Enhanced Food Security Initiative	- WFP - Mindat, Chin State	6,558	\$330,188	



School Handover Ceremony

Two schools in Alan (2) and Hpar Kat village located in Hlaingbwe Township outside Hpa-an within the Kayin State, were constructed as apart of the SEAQE 'Strenghthening Education Access, Quality and Equity in South East Myanmar' project focused on improving SouthEastern Myanmar's quality of education. In honor of the occasion, a 'school handover ceremony' was conducted where representatives from ADRA Myanmar, the local school villagers and staff, state education officers, township education officers and ministers from the Karen State Government were in attendance. A colourful display of cultural dance numbers and local Karen costumes were prepared in honour of the occassion for students to participate in their schools opening.

The two middle schools constructed are two of the three schools the SEAQE project aims to build.





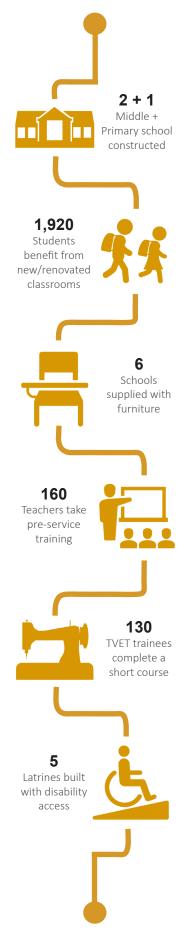
The EDUCATION sector aims to provide assistance to teachers, students, schools and the community to enhance local education systems and improve quality of learning through; providing learning materials, rebuilding schools/facilities and providing furniture, constructing new schools, capacity building, teacher training, support to school management committees and parent teacher associations, support for advocacy and policy development, developing WASH infrastructure, carrying out school based hygiene promotion sessions and training in income generation activities.

ADRA Myanmar utilises a holistic learning approach that cuts across sectors to address the learner's needs and foster inclusitivity, lessen gender imbalances, increase protection of women/girls/boys particularly those with special needs and positively shape values, attitudes and skills. Advocacy and policy engagement actions are evidence based, multi-stakeholder and developed around synergies that build cooperation and mutual trust contributing towards peace building. ADRA Myanmar collaborates with the government and has developed positive relationships with ethnic education organisations. ADRA Myanmar is also apart of the Education Thematic Working Group and technical working groups participating in national and regional coordination forums.

ADRA Myanmar supports 2,181 schools and 4,463 teachers addressing gaps result from decades of underinvestment in education. For those who have 'missed' the opportunity for a formal education, ADRA Myanmar provides technical and vocational education and training (TVET) in the form of certified market driven short courses by the Myanmar Government and Thai Governments Office for the Vocational Educational Commissioner (OVEC) providing youth with employable skills.

Working with ethnic education organisations in conflict affected areas where children do not have access to an education, ADRA Myanmar provides support through a program of teachers extending education services (TEES), training teachers to establish education services in remote areas and distributing teaching and learning materials to reach 214,094 students.

Project	Donor/s Location	No. of Beneficiaries	Total USD Budget
AES AEON Education Support	- ADRA Japan & AEON - Kayin State & Yangon	1,260	\$1,450,000
EQUIKA Education Access and Quality Improvement in KPC Areas	 Myanmar Education Consortium Mawlamyine, Kayin State 	2,624	\$127,000
JPF EAP III Education Assistance Project III in Kayin State in Myanmar	- ADRA Japan & Japan Platform - Paingkyon Sub Township, Kayin State	2,550	\$280,000
SEAQE Strengthening Education Access, Quality and Equity in South East Myanmar	- ADRA Norway & NORAD - Kayin and Mon States & Tanintharyi Region	24,844	\$5,812,000



Daw Maw Mu's Story

Hailing from Moe Naing Taung in Myanmar's Southeastern Kayin State, Daw Naw Mu, with seven children at home, was undergoing her eighth preganancy. After a day of labour pain, a CHW (Community Health Worker) trained by ADRA Myanmar's AUP 'Improved Access to and Utilisation of Health Services, Water and Sanitation Facilities and Rights Protection for Unprotected People in Kayin State' project, rushed to see if Daw Naw Mu was able to deliver the baby at home. After initial examinations, it was found that the cervix was still closed. The CHW drove Daw Naw Mu to Paing Kyon Hospital where she was referred to Hpa-an General Hospital to undergo an emergency LSCS for secondary cephalo-pelvic dislocation. After the successful delivery, the baby was sent to neonatal for emergency resuscitation for one week before returning home with her mother Daw Naw Mu both in a stable condition.

"The mother and baby are now healthy and happy, she was very greatful for our kind support".



The HEALTH & NUTRITION sector aims to provide support to IDPs and vulnerable groups in conflict areas by; training health workers in maternal/newborn/child health and nutrition (MNCH), developing water/sanitation and medical facilities, operating mobile health clinics and providing medical supplies, increasing WASH capacities, promoting healthy living through hygiene education and increasing awareness on major health issues and diseases such as Cholera and malnutrition.

ADRA Myanmar actively supports health in Myanmar through a Memorandum of Understanding with the Ministry of Health since 1993 and has built strong working relationships with local authorities at township, state and national levels as well as ethnic health organiations having negotiated access to Karen Peace Council (KPC) areas since 2007 and BGF/DKBA and KNU controlled areas since 2010.

ADRA Myanmar's MNCH program focuses on high impact activities such as; reducing childbirth related deaths for women and newborns by training auxiliary midwives and health staff in safe birthing practices, developing community support mechanisms, improving community health seeking behaviours, developing equity in health systems and ethnic areas, and improving rural health centres to increase access. Nutrition focuses on the 1,000 day window offering gender sensitive awareness programs and integrated nutrition education with ECD programs as well as increasing staff capacity utilising the PD Health approach addressing malnutrition through; kitchen gardening, food preparation, food preservation and micro-nutrients.

ADRA Myanmar also works with sanitation systems through community led sanitation (CLTS) programs and establishing; tube wells, gravity flow systems and rain collection systems to ensure safe water supplies.

Project	Donor/s Location	No. of Beneficiaries	Total USD Budget
AUP Improved Access to and Utilisation of Health Services, Water and Sani- tation Facilities and Rights Protection for Unprotected People in Kayin State	- EuropeAID & Malteser International - Hlaingbwe, Kayin State	64,000	\$1,595,085
CHOLERA Cholera Reponse	- ADRA International - Kayin State & Tanintharyi Region	3,720	\$15,000
EMBRACE Enhance Mother/Newborn/Child Health in Remote Areas through Health Care and Community Engagement	- ADRA Canada & GAC-IHA - Hlaingbwe, Kayin State	17,047	\$1,681,003
Kachin-WinS II WASH in Schools Phase II	- ADRA Australia, ADRA Austria & UNICEF - Waingmaw & Hpakent, Kachin State	355	\$460,000
WATER NETHERLANDS Solar Water Project	- ADRA Netherlands - Magway Region	942	\$26,430



'Desludging' Reduces Disease

Decades of intense conflict in Myanmar's northern Kachin State resulted in thousands of casualties inducing the displacement of civilians. IDP camps were formed where hygiene and sanitation practices were very low including the safe disposal of human waste. Combatting this, the SCAIDP 'Supporting Conflict Affected IDPs in Kachin State Project' was implemented with a key activity in 'desludging' waste by using a sludge treatment facility, onsite treatment mechanisms and offsite central treatment areas offering training for desludging working group members and WASH staff.

The desludgement process involves pumping waste from latrines into barrels. The barrels are treated, secured tightly and sent to the sludge treatment facility to be tested and flushed before being disinfected to avoid contamination. The successful implementation of a desludging system saw ADRA Myanmar as the first organization to safely manage it and as a result saw a reduction in the risk of spreading disease through fecal matter. In addition, selected IDPs in targeted IDP camps received income from participating within the desludging working groups.





The EMERGENCY RESPONSE sector aims to provide assistance to those affected by natural disasters or conflict through an initial emergency response moving onto ongoing support by supplying cash grants, unconditional cash transfers (UCTs), cash for work, emergency supplies such as shelter kits, and increasing access to clean water/food and sanitation facilities such as latrines and wells.

ADRA Myanmar has a National Emergency Management Plan (NEMP) in place that enables the rapid mobilisation of team members and resources in the event of a disaster. ADRA Myanmar has strong capacities in emergency assessment coordinating with the government and UN cluster systems on joint assessment and humanitarian programming working with UN-OCHA, UNHCR, WFP, UNICEF, Ministry of Social Welfare and Relief and Resettlement. ADRA Myanmar also works in conflict areas on education, health and livelihoods targeting IDPs and affected communities. DRR is mainstreamed in ongoing development/recovery programs training households through hazard, vulnerability and capacity assessments.

Project	Donor/s Location	No. of Total Beneficiaries Budg	
CARE Conflict Area Rural Education	- AsianAID Australia - Kayin and Mon States & Tanintharyi Region	2,400	\$134,284
CASE Conflict Area Support for Education	- ADRA Germany & ECHO - Kachin, Shan, Kayah & Kayin States	218,385	\$1,142,342
CEP Emergency Livelihood Recovery Support for Disaster Affected Areas in Chin State	 ADRA Czech Republic & Ministry of Foreign Affairs of the Czech Republic Tedim & Tonzang, Chin State 	4,921	\$83,167
MFAP Myanmar Flood Assistance Project			\$645,000
MFR Myanmar Floods - ADRA Network Network Response - Kyauktaw, Rakhine State & Kalay, Sagaing Region		3,969	\$131,500
MMFR Myanmar Monsoon Flood Response	- ADRA Network - Thabaung, Kyonpyaw & Kyaunggon, Ayeyarwady Region	2,020	\$45,000
SCAIDP Supporting Conflict Affected IDPs in Kachin State Project	ected IDPs in Kachin GAC-IHA		\$771,963
SCAIDP II Supporting - ADRA Canada & GAC-IHA Kachin State Project Phase II & Hyakent, Kachin State		20,026	\$926,730



ADCOM/BOARD MEMBERS

5 ADCOM Members | 11 Board Members

BOARD MEMBERS

SAW TIMOTHY: CHAIRPERSON

President

Myanmar Union Mission

CLAUDIO SANDOVAL: SECRETARY

Country Director ADRA Myanmar

KELLY P LYAN: MEMBER

Executive Secretary Myanmar Union Mission

SAW CALLY THEIN: MEMBER

Treasurer

Myanmar Union Mission

SER NAY NYUNT: MEMBER

Health Ministries Director Myanmar Union Mission

SAXON SHWE: MEMBER

President

Ayeyarwaddy Mission

ALVIN PO PO HLA: MEMBER

President

Central Myanmar Mission

KAP LIAN THANG: MEMBER

President

Upper Myanmar Mission

MAUNG MAUNG HTAY: MEMBER

Administrator

Yangon Attached District

PAU SUAN KHAI: MEMBER

Lav Member

Yangon Central Church

ADCOM MEMBERS

CLAUDIO SANDOVAL

Country Director ADRA Myanmar

HERINJANAHARY FLEUR HENRISSE

Finance & Administration Director

ADRA Myanmar

DEREK GLASS

Programs Director

ADRA Myanmar

PERRY SEIN

Associate Finance Director

ADRA Myanmar

LALFAKMAWIA

HR Manager

ADRA Myanmar



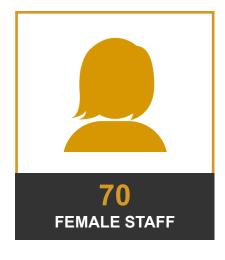
STAFFING STATISTICS ——

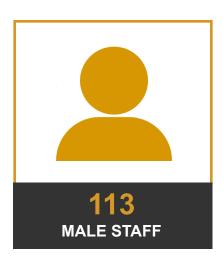


Percentage of SUPPORT STAFF to FIELD STAFF in ADRA Myanmar:

16% SUPPORT

84% FIELD STAFF







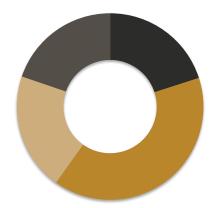
16 | ANNUAL REPORT 2016

FINANCIAL HIGHLIGHTS —

TOTAL BUDGET BY SECTOR

TOTAL BUDGET	\$19,115,819	100%
• Emergency Response	\$3,879,986	20%
• Health & Nutrition	\$3,777,518	20%
• Education	\$7,669,000	40%
• Sustainable Livelihoods	\$3,789,315	20%

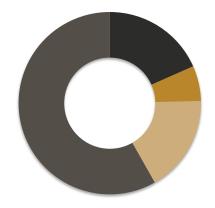
NOTE: The ratios expressed are subject to exchange rates, depreciation, and accountability as reported on the audited finance statement. Numbers expressed are total project budget and is not restricted to the financial year 2016.



BENEFICIARIES BY SECTOR

TOTAL BENEFICIARIES	501,138	100%
• Emergency Response	291,718	58%
• Health & Nutrition	86,064	17%
• Education	31,278	7%
• Sustainable Livelihoods	92,078	18%

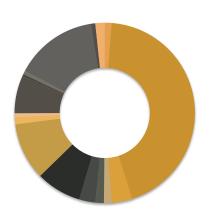
NOTE: Numbers expressed are total project beneficiaries and is not restricted to the project year 2016.



TOTAL BUDGET BY DONOR/PARTNER

TOTAL BUDGET	\$19,115,819	100%
• WFP	\$330,188	2%
• UNICEF	\$153,333	1%
• NORAD	\$2,906,000	15%
Myanmar Education Consortium	\$127,000	1%
• Ministry of Foreign Affairs of the Czech Republic	\$72,772	0.25%
• MFAT	\$1,326,624	7%
o Japan Platform	\$140,000	0.75%
• GAC-IHA	\$2,012,348	10%
• EuropeAID/Malteser International	\$1,595,085	8%
• ECHO	\$571,171	3%
• AusAID	\$373,418	2%
• AsianAID Australia	\$134,284	1%
• AEON	\$725,000	4%
• ADRA Donor Offices/Network	\$8,548,596	44%
O ADB/Mott Macdonald	\$100,000	1%

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FINANCE STATEMENT —

24 PROJECTS | 28 PARTNERS/DONORS | USD\$3.9 MILLION 2016 ACTUAL EXPENDITURE

Project	Project Start Date	Project End Date	Total Budget (USD)	Actual Expenditure 2016 (USD)
ADB IRRIGATION II Irrigation Consultancy II	1 Jun 2016	31 Dec 2016	\$100,000	\$66,098
AES AEON Education Support	1 Sep 2016	31 Aug 2019	\$1,450,000	\$21,253
AUP Improved Access to and Utilisation of Health Services, Water and Sanitation Facilities and Rights Protection for Unprotected People in Kayin State	1 Feb 2013	31 Jul 2016	\$1,595,085	\$357,258
CARE Conflict Area Rural Education	1 Aug 2014	31 May 2016	\$134,284	\$20,638
CASE Conflict Area Support for Education	1 Jul 2016	30 Nov 2017	\$1,142,342	\$68,816
CEP Emergency Livelihood Recovery Support for Disaster Affected Areas in Chin State	1 Apr 2016	31 Oct 2016	\$83,167	\$82,682
CHOLERA Cholera Response	1 Mar 2016	30 Jun 2016	\$15,000	\$15,088
DZPD Dryzone Program Development	1 Jan 2016	31 Dec 2016	\$50,000	\$40,441
EMBRACE Enhance Mother/ Newborn/Child Health in Remote Areas Through Health Care and Community Engagement	10 Feb 2016	31 Dec 2020	\$1,681,003	\$184,460
EQUIKA Education Access and Quality Improvement in KPC Areas	1 Jun 2016	31 May 2017	\$127,000	\$52,105
JPF EAP III Education Assistance Project III in Kayin State in Myanmar	1 Apr 2015	31 Mar 2016	\$280,000	\$130,355
Kachin-WinS II WASH in Schools Phase II	1 Apr 2015	31 Jan 2016	\$460,000	\$109,910
KCB III Youth Mobilisation & Capacity Building in South East	1 Jan 2016	31 Dec 2016	\$62,376	\$62,269
MFAP Myanmar Flood Assistance Project	15 Aug 2015	29 Feb 2016	\$645,000	\$358,827
MFR Myanmar Floods Network Response	15 Aug 2015	31 Jan 2016	\$131,500	\$46,267



Project	Project Start Date	Project End Date	Total Budget (USD)	Actual Expenditure 2016 (USD)
MMFR Myanmar Monsoon Flood Response	25 Aug 2016	25 Dec 2016	\$45,000	\$37,984
PRICE II Poverty Reduction Initiative Through Community Empowerment Phase II	1 Jul 2015	30 Jun 2018	\$450,750	\$151,542
SCAIDP Supporting Conflict Affected IDPs in Kachin State Project	1 Apr 2015	31 Jan 2016	\$771,963	\$211,196
SCAIDP II Supporting Conflict Affected IDPs in Kachin State Project Phase II	1 Apr 2016	31 Jan 2017	\$926,730	\$733,096
SEAQE Strengthening Education Access, Quality and Equity in South East Myanmar	1 Jan 2014	31 Dec 2018	\$5,812,000	\$1,099,798
SGRIP Sustainable Grazing and Irrigation Pilot Project	1 Jul 2015	30 Jun 2017	\$142,753	\$69,999
SURE Sustainable Rural Economic Development Project	1 Nov 2016	31 Dec 2021	\$2,653,248	\$15,565
WATER NETHERLANDS Solar Water Project	1 Sep 2015	31 Jan 2017	\$26,430	\$25,103
WFP CHIN Enhance Food Security Initiative	1 Jan 2015	31 Mar 2016	\$330,188	\$8,057
TOTAL EXPENDITURE			\$19,115,819	\$3,968,807

NOTE: The ratios expressed are subject to exchange rates, depreciation, and accountability as reported on the audited finance statement. All amounts are depicted in \$USD as it is the designated currency utilised for all ADRA Myanmar's projects and administration costs.

PARTNERS/DONORS —

28 PARTNERS/DONORS | 10 ADRA DONOR OFFICES | 1 ADRA NETWORK

During 2016, ADRA Myanmar had the opportunity to work with several new partners and donors as well as continuing to build and strengthen current partnerships. Here is a list of our partners/donors for 2016;

- ADB
- AusAID
- Malteser International
- NORAD

- ADRA
- ECHO
- MEC
- UNICEF

- AEON
- MFAT - MZV

- EuropeAID - GAC-IHA

- WFP

- AsianAID Australia - AsianAID US
- Japan Platform
- Mott Macdonald





















